

**POLICY AND RESOURCES COMMITTEE**  
**Thursday, 13 November 2025**

Minutes of the meeting of the Policy and Resources Committee held at Committee Rooms, 2nd Floor, West Wing, Guildhall on Thursday, 13 November 2025 at 1.45 pm

**Present**

**Members:**

Deputy Christopher Hayward (Chairman)  
Deputy James Thomson CBE (Deputy Chair)  
Deputy Caroline Haines (Vice-Chair)  
Shahnan Bakth (Ex-Officio Member)  
Brendan Barns (Ex-Officio Member)  
Deputy Emily Benn  
Sheriff & Deputy Keith Bottomley  
Deputy Helen Fentimen OBE JP  
Jason Groves  
Alderman Timothy Hailes JP  
Deputy Jaspreet Hodgson  
Deputy Ann Holmes  
Florence Keelson-Anfu (Ex-Officio Member)  
Alderman Bronek Masojada  
Deputy Henry Pollard (Ex-Officio Member)  
Alderman Sir William Russell  
James Tumbridge  
Philip Woodhouse  
Irem Yerdelen

**Officers:**

Ian Thomas, CBE	- Town Clerk and Chief Executive
Gregory Moore	- Deputy Town Clerk
Caroline Al-Beyerty	- The Chamberlain
Michael Cogher	- Comptroller and City Solicitor
Paul Wilkinson	- City Surveyor
Paul Wright	- Remembrancer
Katie Stewart	- Executive Director, Environment Department
Damian Nussbaum	- Executive Director of Innovation & Growth
Judith Finlay	- Executive Director, Community & Children's Services
Dionne Corradine	- Chief Strategy Officer
Simon Latham	- Acting Managing Director, City Bridge Foundation
Sonia Virdee	- Chamberlain's Department
Genine Whitehorne	- Chamberlain's Department
Emma Bushell	- City Surveyor's Department

Rob McNicol  
Polly Dunn  
Ben Dunleavy

- Environment Department
- Town Clerk's Department
- Town Clerk's Department

1. **APOLOGIES**

Apologies for absence have been received from the Lady Mayor, Munsur Ali, Deputy Henry Colthurst, Steve Goodman, Shravan Joshi, Alderman Vincent Keaveny, Deputy Paul Martinelli, Deputy Andrien Meyers.

Deputy Madush Gupta and Deputy Benjamin Murphy observed the meeting virtually.

2. **MEMBERS DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**

There were no declarations.

3. **MINUTES**

a) **To agree the public minutes and non-public summary of the meeting held on 16 October 2025**

The public minutes and non-public summary were approved as a correct record.

b) **\*To note the public minutes and non-public summary of the Capital Buildings Board meeting held on 24 September 2025**

The public minutes and non-public summary of the Capital Buildings Board meeting held on 24 September 2025 were received.

4. **CITY CIL AND OSPR (QUARTER 2 2025/26) AND CAPITAL BIDS 2026/27**

The Committee considered a joint report of the Executive Director, Environment and the Chamberlain concerning funding bids.

The Chairman informed Members that the Resource Allocation Sub-Committee recommended approval of the majority of the bids, but had considered the Barbican Podium bid in its non-public session. Members agreed to adopt the same approach.

*RESOLVED:* That Members approve the following allocations:

- Community Infrastructure Levy allocations:
  - o £1,500,000 for the Heat Network Strategy
  - o £500,000 for the Lombard Street Highway Improvements
- Capital bid allocations:
  - o £1,610,000 for Corporate Device Replacement
  - o £1,400,000 for Superintendents House Redevelopment
  - o £1,910,000 for GSMD Lighting Upgrades
- Reallocation of £1.75m of OSPR from the West Smithfield Area Public Realm and Transport project to the Museum of London s278 project to fund the shortfall in the London Museum's budget for Section 278 works (of

which £875,000 would in due course be returned to the Smithfield public realm project); and to delegate to the Executive Director Environment authority to agree the final sum required to meet the Museum's funding gap.

5. **CITY PLAN MAIN AND ADDITIONAL MODIFICATIONS**

The Committee considered a report of the Executive Director, Environment concerning the City Plan.

The Chairman congratulated officers on the low number of main modifications on the City Plan. He noted that the Policy & Resources Committee did not need to recommend the modifications to Court and this stage and accordingly moved an amendment to the recommendations for the Committee so that the Committee endorsed the proposed approach. This amendment was seconded by the Deputy Chairman and agreed by the Committee.

Members noted that the final decision on amending corporate strategy would be made following the further consultation period.

RESOLVED: That the Policy and Resources Committee endorses the proposed approach to the Main and Additional Modifications to the City Plan 2040, noting its impact on corporate strategy.

6. **\*CORPORATE STRATEGY AND PERFORMANCE BUSINESS PLAN 2025-2026: MID-YEAR PROGRESS REPORT**

The Committee received a report of the Chief Strategy Officer concerning their departmental business plan.

RESOLVED: That the report be received and its contents noted.

7. **\*POLICY AND RESOURCES CONTINGENCY/DISCRETIONARY FUNDS**

The Committee received a report of the Chamberlain concerning the Committees funds.

RESOLVED: That the report be received and its contents noted.

8. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**

The Deputy Chairman congratulated all Members and officers involved in the success of the recent Lady Mayor's Show. He noted that the promotional material produced for the show had contained both the City of London Corporation's logo, and City of LDN, which he thought had been discontinued. He accordingly asked for an update on the work being undertaken to bring consistency on the City Corporation's branding.

The Chairman and Members agreed on the risks of confused branding, though the benefits of diverse branding, especially with reference to bodies like the Barbican Centre or the Guildhall School of Music and Drama, were also highlighted as long as clearly done in alignment with City Corporation branding.

In reply, the Chairman of the Communications and Corporate Affairs Sub-Committee and the Interim Executive Director of Communications and External Affairs confirmed that further work on the branding review was due to return to

committees in 2026 and would address the points raised by the Deputy Chairman.

A question on agenda distribution was held over to the following meeting.

9. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**

There was no other business.

10. **EXCLUSION OF THE PUBLIC**

RESOLVED - That under Section 100(A) of the Local Government Act 1972, the public be excluded from the meeting for the following items on the grounds that they involve the likely disclosure of exempt information as defined in Part I of the Schedule 12A of the Local Government Act.

11. **NON-PUBLIC MINUTES**

a) **To agree the non-public minutes of the meeting held on 16 October 2025**

The non-public minutes of the meeting held on 16 October 2025 were approved as a correct record.

b) **\*To note the non-public minutes of the Capital Buildings Board meeting held on 24 September 2025**

The non-public minutes of the Capital Buildings Board meeting held on 24 September 2025 were received.

c) **\*To note the summary of the Competitiveness Advisory Board meeting held on 13 October 2025**

The summary of the Competitiveness Advisory Board meeting held on 13 October 2025 was received.

12. **INVESTING IN SOCIAL HOUSING STOCK**

The Committee considered a report of the Chamberlain concerning the allocation of funds to support major works on the City Corporation's housing social estates.

13. **HEAT NETWORK ZONING (PHASE 1) PROCUREMENT STAGE 1**

The Committee considered a report of the City Surveyor concerning the development of heat networking in the City.

14. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**

There was one question in the non-public session.

15. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT AND WHICH THE COMMITTEE AGREE SHOULD BE CONSIDERED WHILST THE PUBLIC ARE EXCLUDED.**

There was one item of other business.

16. **CONFIDENTIAL MINUTES**

- a) **To agree the confidential minutes of the meeting held on 16 October 2025**

The confidential minutes of the meeting held on 16 October 2025 were approved as a correct record in the non-public session.

- b) **\*To note the confidential minutes of the Freedom Applications Sub-Committee meeting held on 1 October 2025**

The confidential minutes of the Freedom Applications Sub-Committee meeting held on 1 October 2025 were received in the non-public session.

**The meeting ended at 2.56 pm**

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Chairman

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